



NCTFJ
National Conservation
Trust Fund of Jamaica



2021 Annual Report

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NCTFJ
National Conservation
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Message from our Board Chair, **Lisa Grant**

As we emerge from the haze of an unprecedented period of change, ‘new normals’ and other concepts created out of the current pandemic, ***I am extremely gratified that the National Conservation Trust Fund of Jamaica has not only survived but thrived in the midst of it all.*** How very Jamaican to face adversity head-on, and come out on the other side victorious! From our birth in 2014, following a long and arduous labour, each year has seen consistent growth in our reach and impact within the local protected areas network, with 2021 being our most successful year yet. Like others around us, we adapted. We went on to achieve some of our major goals in terms of capacity building in the Non-Government Organisation and Community-Based Organisation sectors, both in the pre-grant and post-grant phases, as well as approving and implementing six new grant programmes. I congratulate our hardworking secretariat, directors and committee members who continue to faithfully carry out the mandate of the NCTFJ and the Caribbean Biodiversity Fund in working to conserve, protect and restore our natural and heritage resources. I also congratulate this year’s grantees and stakeholders for the meaningful work they do each day to prove that nature-based solutions for economic recovery are sustainable and effective. I thank the Government of Jamaica, the Caribbean Biodiversity Fund, The Nature Conservancy and the Inter-American Fund for their partnership in this worthwhile enterprise. We join the eight other national conservation trust funds in the Caribbean in pursuing national and regional conservation objectives. We look forward in the coming years to strengthening those intra-regional linkages to protect this common heritage of mankind for ourselves, future generations and all forms of life that are part of the Caribbean ecosystems.

Lisa Grant



Message from our Manager, **Danellia Aitcheson**

It is a real honour to be a part of the NCTFJ team and have the privilege to work with such a vibrant and impressive network of organisations and people, who are protecting and preserving Jamaica's protected areas.

Although COVID-19 has aggravated the existing challenges facing people, ecosystems and the services they provide within our protected areas, the NCTFJ continues to respond to the needs of the system to strengthen mechanisms to deal with effective protected areas management in Jamaica. The pandemic has certainly highlighted that in our interconnected world, we need to take a truly cross-sector approach to make progress in meeting national and international goals for biodiversity conservation.

We have seen the positive impacts of our partnerships that have mobilized resources to sensitize communities on the importance of protected areas management, strengthen the capacities of civil society organisations, strengthen our own capacities and finance protected areas projects.

Through our grants, in 2021 we targeted strengthening the resilience of communities most at risk. This was done by championing and supporting Nature-based Solutions (NBS) for economic recovery in our protected areas.

As we look to the year ahead, we anticipate collaborative synergies that will scale the impacts of our work and provide sustainable results in protected areas. I am extremely grateful that I have the opportunity to lead the secretariat in supporting, connecting and creating resilient communities through people and nature.

Danellia Aitcheson



Our Vision

The National Conservation Trust Fund of Jamaica (NCTFJ) is the leading provider of funding for the sustainable management and use of natural, built and cultural resources in Jamaica, and is recognized nationally for its responsiveness, effectiveness, and transparency.

Our Mission

Fostering the effective management of Jamaica's Protected Areas and Cultural Assets through the mobilization of financial resources for the funding of projects, the building of partnerships, and the sharing of knowledge and information.

Our Values

Transparency – the NCTFJ operates in a transparent way, providing access to the information related to the fund's activities, including the elaboration of annual reports available to all stakeholders.

Accountability – the NCTFJ holds itself accountable for decisions and actions are taken, going through annual external audits and carrying out evaluations of its programmes.

Collaboration – the NCTFJ implements its initiatives in collaboration with partners that contribute to ensuring sustainability and enhancing the impact of its actions.

Innovation – the NCTFJ relentlessly pursues creative solutions to improve the protected areas system and the organization.

Commitment – the NCTFJ is committed to providing sustainable financial resources to consolidate the Protected Areas system of Jamaica.

Responsiveness – the NCTFJ is alert and responds to opportunities, engaging in initiatives to address current and emerging needs of the Protected Areas.



COMPANY BACKGROUND

WHO WE ARE

The National Conservation Trust Fund of Jamaica (NCTFJ) Limited is a non-profit organisation established in 2014.

WHAT WE DO

The organisation's purpose is to fund activities that are related to the conservation and management of a protected area or areas of environmental significance and fund activities that contribute to the long-term sustainability of Jamaica's National Protected Areas System.

The establishment of the organisation was a significant output of the Government of Jamaica/Global Environment Facility strengthening the Operational and Financial Sustainability of the National Protected Areas System Project and the NCTFJ is guided by the Protected Areas System Master Plan (PASMP) that was approved by Cabinet in 2017. The PASMP consists of the strategies, actions and priority areas for effectively managing protected areas.

As a partner of the Caribbean biodiversity community, the NCTFJ is linked to and receives funding support from the Caribbean Biodiversity Fund (CBF), a US\$42M endowment facility, with subaccounts for nine countries in the Caribbean. The NCTFJ signed a Partnership Agreement with the CBF on World Environment Day – June 5th, 2019. In December 2020, the NCTFJ used the funding received from the CBF to launch its first Call for Proposals, funding two projects that would directly impact two Protected Areas.

BOARD OF DIRECTORS

The NCTFJ has an active multi-stakeholder Board of Directors which serves as a fiduciary body. The Board of Directors comprises eleven members, including representatives from the Government of Jamaica, the private sector and civil society.

The Government entities are represented by one member each from the Ministry with responsibility for the Environment, the Ministry with responsibility for Finance, the Planning Institute of Jamaica and the Tourism Enhancement Fund. The private sector and civil society representatives include two non-government organizations involved in protected areas management, one representative each from the tourism and financial sectors, one representative from a tertiary academic institution, and two citizens-at-large, (one being an attorney-at-law). The Chair of the Board is selected from the non-government Directors.



Lisa Grant // Chair

Lisa Grant is an attorney-at-law with twenty years of experience at the Jamaican bar. She also holds a Bachelor of Arts degree in History and Politics from the University of the West Indies and a Master of Laws degree in Comparative Law from McGill University

where she studied International Trade Law and Intellectual Property Law. Ms. Grant worked with the Jamaica National Heritage Trust for twelve years in the capacity of Legal Officer and Director of Heritage Protection, Research and Information during which time she represented that agency on the Protected Areas Committee which directed the preparation of the Protected Areas System Master Plan for Jamaica. She has also studied Ocean Governance: law, policy and regulation at Dalhousie University in Halifax, Canada and received a Diploma from the International Tribunal for the Law of the Sea in Hamburg, Germany being one of seven selected recipients of a Nippon Fellowship. She has the distinction of being the first Jamaican participant in that programme. She served as Counsel to the Bureau of Standards Jamaica for four years prior to her appointment to Technological Solutions Limited in 2019.

Ms. Grant also serves on the boards of the Holy Childhood Preparatory School and St. Richard's Primary School. She formerly held the post of Vice Chair of the NCTFJ.



Matthew Wallace // Vice-Chair

Matthew Wallace is the owner of Matthew’s Restaurant in Negril, Jamaica. His family’s deep roots in the hospitality industry prepared a path for him in the field of business. He attended Florida International University where he had his first taste for a passion for culinary arts, graduating with a Bachelor of Science in Hospitality Management. He worked as Front Office Manager with Marriott in Florida, but his heart always belonged in Jamaica. With his newfound knowledge and experience, he moved back to Jamaica and became the General Manager of the Jungle Night Club in Negril. While managing the club at night Matthew became a farmer by day, rearing livestock as well as growing crops. He continued on his fiery path co-founding Scotch Boyz Jamaica Ltd. and was appointed CEO. Matthew also plays an active role in fundraising activities for the upgrading and enhancement of Negril and its beaches.

Matthew also sits on the board of The Boardwalk Village which owns and operates a boutique hotel and a shopping plaza in Negril. Despite all these roles, Matthew maintains his passion for nature and the outdoors as an avid nature photographer. As a Director of the NCTFJ, he seeks to share knowledge of his sector and assist in building partnerships to ensure Jamaica’s protected areas and cultural assets are managed sustainably.



Claire Bernard // Company Secretary

Claire Bernard is Deputy Director General, Sustainable Development and Social Planning at the Planning Institute of Jamaica (PIOJ). A policy analyst and development specialist. Her employment at the PIOJ has spanned several portfolios including education, welfare, poverty reduction and sustainable development. Her current portfolio is directed towards the effective integration of sustainable development issues into policy and project formulation and decision-making.

A graduate of the University of the West Indies with an MBA (Public Management), Ms. Bernard represents the Government of Jamaica and the PIOJ on several boards and committees locally and internationally.



Diane Brown-Allen // Treasurer

Diane Brown-Allen is an accomplished financial practitioner with over twenty years in her chosen field of Finance, spanning several industries including Banking and Finance, Tourism and Collections Management.

She is a certified practitioner in the area of accounting through the ACCA and has completed her course of study for a Master's of Business Administration (pending). She has held several positions in her field including but not limited to Manager of Finance, Accounts, and Treasury, and previously held the post of Assistant General Manager, Finance and Administration at International Asset Services. She is currently responsible for revenue and treasury management functions at the Tourism Enhancement Fund where she was instrumental in developing the agency's investment and revenue collections policies to ensure the smooth operation of a collection portfolio of over six billion Jamaican dollars annually and an investment portfolio formerly at about two billion Jamaican dollars.

Outside of her professional interest she founded and headed the TEF summer internship programme. It has now become the most sought-after internship available in Jamaica.

Diane continues to contribute to national development as a member of the Board of Annie Dawson Girl's Home, a past president of her Citizens' Association and the Treasurer of her Community Development Committee, positions she has held for the last five years.



Donna Blake

Donna Blake leads the Jamaica Programme of The Nature Conservancy. The Nature Conservancy is a not-for-profit, international, conservation Non-Government Organisation.

She has a Masters' Degree in Governance and Public Policy gained in 2004 from the University of the West Indies which gave her the needed skills to move from the environment Ministry after ten years and into the non-profit world and follow her passion from another perspective. Achievements she is most proud of include contributing to the completion of the Jamaica Protected Areas System Master Plan; managing the Pedro Bank South West Cay Fish Sanctuary; and, developing the capacity of local NGOs in many projects.



Rose Lemonius-Stewart

Mrs. Rose Lemonius-Stewart has been a career civil servant since 1994, with over twenty-five years of public service in the Central Government of Jamaica at the technical, policy and management levels.

The last thirteen years of her service have been at the Senior Management level within the Ministry of Finance and the Public Service. She is currently the Senior Director with responsibility for the International Programme Management Branch (IPMB) at the Ministry of Finance and the Public Service (MOFPS), with responsibilities spanning, among other things, the negotiation, coordination and monitoring of international projects, budget support programmes, policy-based programmes and the related international financing for same. She manages the international financing portfolio to ensure that international funding received by Jamaica from its main multilateral and bilateral partners fulfil criteria, 1) that funds are consistent with the Government's goals and objectives per the Vision 2030 Jamaica National Development Plan, 2) that funds are supported by the Public Sector Investment Programme, 3) that funds are consistent with Jamaica's borrowing policy.

Mrs. Lemonius-Stewart attained a Bachelor of Science degree in Public Administration from the University of the West Indies, Mona campus and a Master of Business Administration degree in Finance (Merit) from Manchester Business School, UK, as well as a Post Graduate Diploma in Project Management (Distinction) from the University of Bradford, UK.

She has previously served as a Board representative for the Caribbean Development Bank (CDB). She presently serves on the board of the University Hospital of the West Indies (UHWI) Mona.



Nickeshia Lindsay

Nickeshia Lindsay comes to the NCTFJ as a built environment professional and a trained Urban and Regional Planner. She possesses over eight years of project management and coordination experience in the areas of Disaster Risk Management, Climate Change, Youth Development, and Social and Community Development. She enjoys outdoor adventures, volunteering, singing, and going to the beach. Her professional affiliations include the Private Sector Organisation of Jamaica (Member) and the Jamaica Institute of Planners (Member).



Susan Otuokon

Dr. Susan Otuokon is an environmental consultant, specialising in protected area and natural resources management. Dr. Otuokon was awarded her Ph.D. in 2010 by the University of the West Indies for her thesis: "Ecotourism and its Role as a Tool for Protected Area Management in the Caribbean". Dr. Otuokon has over thirty years of work experience, mainly in the natural resources management field in the NGO sector and as a consultant. Her work experience includes protected area and conservation planning and management, environmental/sustainable development education and communication, ecotourism, proposal writing and fund-raising.

She was the Executive Director of the Negril Area Environmental Protection Trust (NEPT) from 1998 to 2001 and is currently the Executive Director of the Jamaica Conservation and Development Trust (JCDT). The JCDT is an environmental non-government organization delegated with the management of the Blue and John Crow Mountains National Park (BJCMNP) by the Natural Resources Conservation Authority (NRCA).

Dr. Otuokon has been involved in national planning and policy development for protected area management and tourism. She played a lead role in the 2015 inscription of the Blue and John Crow Mountains on the UNESCO World Heritage List. In 2019, she was awarded the Bronze Musgrave Medal for Distinguished Eminence in Science by the Institute of Jamaica.



Suzanne Shaw

Suzanne Shaw is a Consultant in Sustainable Energy and Climate Change, as well as Director and Impact Investment Lead at The Leap Co., a company that supports and invests in Caribbean businesses that deliver positive environmental and or social impact alongside solid financial returns.

Dr. Shaw has fifteen years of international experience in energy and environmental economics and finance. She worked as a consultant in Europe and the Caribbean, integrating sustainability in private-sector investment decision-making and public-sector planning. She has also worked as a consultant in the energy, transport and solid waste sectors. Previously, she worked for the European Commission, advising on low-carbon energy policy and investment decision-making. She was an adviser in conceptualizing the Caribbean Climate Smart Accelerator, an initiative to enhance regional climate resilience through the private sector. Dr. Shaw seeks to establish the nexus between profitability and sustainability in business, towards greater benefit of the private sector and the broader economy alike.



Joni Jackson

Joni Jackson is an environmental management and sustainability professional. She is currently employed to the Ministry of Economic Growth and Job Creation as Director, Natural Resources in the Environment and Risk M Management Branch. A supporter of the arts, she is co-founder of the Drawing Room Project.



Alrick Campbell

Dr. Alrick Campbell is a lecturer in the Department of Economics at the University of the West Indies (Mona) with proven skills in research and teaching. His current research focuses on climate-induced environmental impacts and issues affecting the electricity industry. His most recent work was published in a top-tiered energy economics journal.

Alrick has been involved in teaching at the university level for over ten years and has taught several courses at the undergraduate and graduate levels, in the areas of Microeconomics, Macroeconomics, Applied Econometrics, Statistics, Finance, Engineering, and Environmental and Energy Economics.



Trevor Smith // Outgoing Chairman

Dr. Trevor Smith is a Senior Lecturer in Marketing and Research Methodology at Mona School of Business and Management (MSBM), University of the West Indies.

He is the Unit Head for Marketing, International Business, Entrepreneurship and Strategy (MIBES) at MSBM. He has published in several highly-rated International Journals in two streams of research - Consumer Psychology and Management. Dr. Smith also served in management capacities in both Private and Public Sectors in Jamaica with his last position (prior to joining UWI in 2007) being Director of the Programme of Advancement Through Health and Education (PATH). He held the post of Chair of the Trust Fund from 11 September 2019 to 29 July 2021.

COMMITTEES OF THE NCTFJ



Grant Selection Committee

The Grant Selection Committee (GSC) is an advisory committee appointed by the NCTFJ Board of Directors. The purpose of the GSC is to provide scientific, technical, and programmatic reviews, and evaluations of received grant proposals. The GSC makes recommendations on proposals for funding to the Board of Directors for their approval. The Committee members are:

- **Dr. Suzanne Shaw** – Consultant in Sustainable Energy and Climate Change
- **Mr. Matthew Wallace** – Entrepreneur in the hospitality industry
- **Dr. Dayne Buddo** – Marine Ecologist
- **Ms. Michelle McNaught** – Environmental Consultant skilled in Marine Protected Areas, Marine Conservation, Sustainable Development, Mitigation, and Biodiversity.
- **Mr. Dorrick Gray** – Consultant Archaeologist
- **Mr. Barrington Lewis** – Environment Trust Fund CEO



Technical Advisory Committee

The Protected Areas Committee (PAC) serves as the NCTFJ Technical Advisory Committee. The PAC shares information with the NCTFJ regarding the priorities of the National Protected Area System of Jamaica. The information shared provides the NCTFJ with programmatic direction and serves as a guide to the Board in developing annual Calls for Proposals that support eligible organisations working in protected areas in Jamaica. The PAC members are from the following Agencies:

- National Environment and Planning Agency
- Forestry Department
- Ministry of Industry, Commerce, Agriculture and Fisheries
- The Nature Conservancy
- Jamaica National Heritage Trust
- Ministry of Economic Growth and Job Creation
- CITES Scientific Authority

STAFFING STRUCTURE



Danellia Aitcheson
Manager



Chanae Dooley
Administrator

FINANCIAL ARRANGEMENTS

External Accountant

PAGBO Limited
9 Devon Road, Kingston 10.

External Auditor

Boldeck Jamaica Limited
3A Houghton Avenue, Kingston 10.

Commercial Banker

National Commercial Bank Jamaica Limited
Cross Roads Branch
90-94 Slipe Road, Kingston 5.

JMMB Bank (Jamaica) Limited
Grenada Way Branch
6-8 Grenada Way, Kingston 5.

2021

IN REVIEW

Grant-Making Programme



**Deadline Extended
To June 22, 2021 @ 5:00 p.m**

NCTFJ CALL FOR PROPOSALS

We invite applicants to submit concept note to info@conservejamaica.org

Projects and or programmes should focus on Nature-Based Solutions for Economic Recovery in Protected Areas.

Focus areas:

- Management and protection of protected areas.
- Restoration and/rehabilitation of ecosystems

NCTFJ
National Conservation Trust Fund of Jamaica

The National Conservation Trust Fund of Jamaica (NCTFJ) launched its second Call for Proposals on May 19, 2021. The two-step application process includes (i) the submission of Concept Notes, and (ii) requesting the applicants with exceptional Concept Notes to submit full proposals.

The Call welcomed Concept Notes for projects and programmes that will support Nature-based Solutions (NBS) for economic recovery in protected areas. The Call for Proposals focused on:

1. Management and protection of protected areas
2. Restoration and/or Rehabilitation of ecosystems

The Call closed on June 22, 2021. Seven applicants were shortlisted and invited to submit Full Proposals. Each shortlisted applicant was provided with one-on-one coaching for the preparation of their proposal. The deadline for the submission of Full Proposals was August 26, 2021.

On December 6, 2021, the NCTFJ signed Grant Agreements valued at approximately J\$ 20 million with six entities. The distribution of funds is given in Table 1 on the next page.

Table 1: Summary of grants awarded in 2021

| Grantee | Project Title | Grant Awarded (JMD) |
|--|---|--------------------------------|
| The University of the West Indies- Centre for Marine Sciences Discovery Bay Marine Laboratory | Water Quality Assessment of Special Fishery Conservation Areas (SFCAs) on the North Coast of Jamaica | \$5,000,000 |
| Negril Area Environmental Protection Trust | Improving Livelihood Protection and Resilience of the Orange Bay SFCa through Demarcation and FAD Fishing Expansion | \$4,800,000 |
| Oracabessa Marine Trust | Oracabessa Bay Marine Protected Area Coral Reef Restoration, Marine Education and Livelihood Enhancement Project | \$3,900,000 |
| White River Marine Association | Propagation of two Acroporid corals within the White River Fish Sanctuary to restore their abundance on coral reefs | \$2,811,500 |
| Alloa Fisherman's Co-operative Society Ltd | Development of Sustainable Tourism Within the Discovery Bay Marine Protected Area by Promotion of the History and Ecology of the Bay Through Guided Tours | \$2,287,000 |
| Caribbean Coastal Area Management Foundation | Supporting Protected Area Management through Sustainable Nature-Based Activities in Eco-tourism in the Portland Bight Protected Area | \$1,200,000 |
| | Total | \$19,998,500 |



NCTFJ Grantees: Ms. Keisha Spencer from Negril Area Environmental Protection Trust, Dr. Mona Webber from The University of the West Indies-Centre for Marine Sciences-Discovery Bay Marine Laboratory, Mr. Travis Graham from Oracabessa Marine Trust, Ms. Reanne McKenzie from White River Marine Association & Mr. Andrew Thorpe from Alloa Fisherman's Co-op Society (from left to right)

All projects were in response to the theme “Nature-based Solutions (NBS) for economic recovery in protected areas”. The projects include coral reef restoration, water quality assessment, improving livelihood protection and resilience, marine education and eco-tourism. The areas that will benefit include the Portland Bight Protected Area, Discovery Bay Marine Protected Area, White River Fish Sanctuary, Oracabessa Bay Marine Protected Area, Orange Bay Special Fishery Conservation Area, Boscobel Special Fishery Conservation Area, East Portland Fish Sanctuary, Bogue Islands Lagoon and Montego Bay Point Fish Sanctuaries.

Highlight of Grants awarded in 2020

During the reporting period, there were ongoing projects which began officially in 2020. A summary of the activities taking place is presented in the tables on the next page:

Table 2: YEC Grant Awardee 2020

| Grantee | Yardie Environment Conservationist Ltd (YEC) |
|---------------------------|---|
| Project Objective: | <p>By September 2021, use meetings/workshops and research to sensitize and build awareness in partners and stakeholders on the strategies of the Management Plan for the PPRPA, what they are to accomplish and why.</p> <p>By April 2022, train 24 members of Kingston & Port Royal communities in conservation and sustainable use of resources, offering Introduction to Ecology Course, Tour Guide training, training in administering snorkel tours, Emergency First Response and aspects of Hospitality.</p> |
| Project Period: | 15 months – commenced December 16, 2020 |
| Grant awarded | J\$5,000,000 |
| Achievements | <ul style="list-style-type: none"> ✓ Stakeholders have been sensitised on the strategies of the PPRPA proposed management plan. This was conducted through workshops with various stakeholders. ✓ Content and materials created for each stakeholder group (hoteliers, fisherfolk, recreational users) ✓ 15 members (youths) in the communities have been trained in conservation and sustainable uses of the resources in the protected areas. This includes training in an introduction to ecology; guides training; snorkelling; emergency first response; Port Royal heritage and aspects of hospitality. The last cohort will be trained as scuba divers. ✓ Livelihood training administered to participants through Branson Entrepreneurship mentors – Business incubator |

Table 2: AHF Grant Awardee 2020

| Grantee | AHF (Alligator Head Foundation) |
|---------------------------|--|
| Project Objective: | <p>To increase awareness of mangrove ecosystems among MPA stakeholders through the implementation of 3 Training of Trainers workshops with Fish Sanctuary Network (FSN) partners.</p> <p>To foster the infusion of mangrove ecosystems into the school curricula through the implementation of 3 teacher training workshops and 1 training workshop with students from the Faculty of Education at CASE.</p> <p>To preserve the Turtle Crawle wetlands and increase compliance with the regulations of the East Portland SFCA through the implementation of 2 stakeholder workshops, 2 field trips & 1 community fair.</p> |

| Grantee | AHF (Alligator Head Foundation) |
|------------------------|---|
| Project Period: | 22 months – commenced December 16, 2020 |
| Grant awarded | J\$4,939,000 |
| Achievements | <ul style="list-style-type: none"> ✓ 17 individuals trained from the SFCA partners to implement The Mangrove Development, Education, Awareness, and Livelihoods (Mangrove DEALS) programme in schools. These individuals now have the capacity to conduct mangrove sensitization activities. ✓ 15 members of the Williamsfield community were engaged in a mangrove sensitization workshop ✓ 15 Biology grade 12 students from Port Antonio High School received mangrove sensitization, were treated to a tour on a glass bottom boat and assisted in the outplanting of 300 mangrove seedlings at Bryan’s Bay, Portland. ✓ The Natural Resource Valuation (NRV) report was summarized to simplify the information on Turtle Crawl and the economic benefits that it can provide so the report can be more easily understood by stakeholders. The report includes spatial images of the area over a ten-year period. This will assist with the ground-truthing exercise. |

Participation in Regional Events

Caribbean Conservation Finance Congress



The inaugural Caribbean Conservation Finance Congress was hosted by the Caribbean Biodiversity Fund and the Saint Lucia National Conservation Fund from July 6th – 8th, 2021 in a virtual format. The Congress focused on building and showcasing Caribbean sustainable financing solutions for conservation and sustainable development, exchanging experiences among Caribbean actors, and learning from other regional and global initiatives.

Caribbean Conservation Finance Congress (Cont'd)

The objectives of the CCFC were:

- 1.To discuss and advance conservation finance mechanisms designed by the Caribbean for the Caribbean.
- 2.To promote strong and long-term financing solutions and resource mobilization scenarios for the Caribbean region to accomplish the 2030 targets, including positioning the Caribbean Sustainable Finance Architecture and conservation trust funds in general as key allies for resource mobilization.

The NCTFJ participated in the congress and the NCTFJ Fund Manager was the moderator for the session that addressed Small Island Developing States (SIDS) 2030 Agenda for Sustainable Development and Resources Mobilization. This session analyzed the resource mobilization needs for SIDS and the Caribbean region, in particular, to mobilize the necessary resources to achieve the 2030 Agenda for Sustainable Development.

Capacity Building

Proposal Writing & Project Development Workshops

After a careful review of the NCTFJ's inaugural call for proposals, the NCTFJ acknowledged that it was necessary to provide additional support to strengthen the technical capacity of potential grantees. The NCTFJ partnered with Jamaica Business Development Corporation (JBDC) to provide potential NCTFJ grantees with the necessary tools and knowledge needed to develop and modify bankable proposals that will support protected areas management.

This was delivered via a virtual workshop series to participants to assist with concept notes and proposal writing, using the NCTFJ template as a guide. The workshop was held over four sessions; two in Concept Note Development in June 2021 and two in Proposal Development in July 2021. A total of forty-two people attended the workshops. The attendees included representatives from Environmental Non-Government Organizations, Community Based Organizations, the Private Sector and Public Sector. Participants who attended at least three workshops received their certificates and all participants received the training materials.



NCTFJ will be providing support in proposal writing and project development to interested applicants for NCTFJ's 2nd Call for Proposals.

JUNE 3: CONCEPT NOTE DEVELOPMENT -GETING STARTED

JUNE 8: CONCEPT NOTE DEVELOPMENT -STRUCTURES AND STRATEGIES

JULY 14: FULL PROPOSAL DEVELOPMENT

JULY 22: FULL PROPOSAL DEVELOPMENT

Monitoring & Evaluation Workshops

The partnership with JBDC included training workshops that focused on monitoring and evaluation. These workshops were conducted for the NCTFJ staff, to strengthen the organisation's capacity to effectively monitor and evaluate all funded NCTFJ programmes and projects. The workshops were held in two sessions in July 2021.

The NCTFJ will use the knowledge gained to guide the preparation of the organisation's monitoring and evaluation plan.

Resource Mobilisation

Mobilizing payment 2 from Caribbean Biodiversity Fund

On April 19, 2021, the NCTFJ successfully mobilized US\$249,754.21 as its second payment from the CBF. This funding will be used to fund the six projects that support protected areas management, monitoring and evaluation of projects, meetings and events to promote coordination among protected areas agencies, outreach activities, capacity building and administrative expenses.

Grant Agreement with Inter-American Foundation

On August 13, 2021, the NCTFJ signed a three-year Grant Agreement with the Inter-American Foundation (IAF). Under this Agreement the NCTFJ will receive a total of US\$340,445. With these resources, the NCTFJ will fund environmentally based, community development projects that strengthen community organizations and encourage private social investment in Jamaica. Additionally, the project will assist the NCTFJ in strengthening its communications and fundraising capacity.

2021

FINANCIAL HIGHLIGHTS

Revenue

Program Income by donor

| | |
|-----------------------------|---------------|
| Caribbean Biodiversity Fund | J\$18,947,270 |
|-----------------------------|---------------|

Interest income

| |
|-----------|
| J\$10,221 |
|-----------|

| |
|----------------------|
| <u>J\$18,957,497</u> |
|----------------------|

Deferred Income - Grant funding (by donor) to be used for future projects

| | |
|-----------------------------|---------------|
| Caribbean Biodiversity Fund | J\$34,983,715 |
|-----------------------------|---------------|

| | |
|---------------------------|--------------|
| Inter American Foundation | J\$7,963,229 |
|---------------------------|--------------|

| |
|----------------------|
| <u>J\$42,946,944</u> |
|----------------------|

Expenditure

| | |
|-------------------------|---------------|
| Administrative expenses | J\$ 7,751,947 |
|-------------------------|---------------|

| | |
|--------------------------------|--------------|
| Grants distributed to projects | J\$5,904,240 |
|--------------------------------|--------------|

| | |
|----------------------------------|---------------|
| Expenses related to grant-making | J\$ 5,301,304 |
|----------------------------------|---------------|

| |
|----------------------|
| <u>J\$18,957,497</u> |
|----------------------|





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